

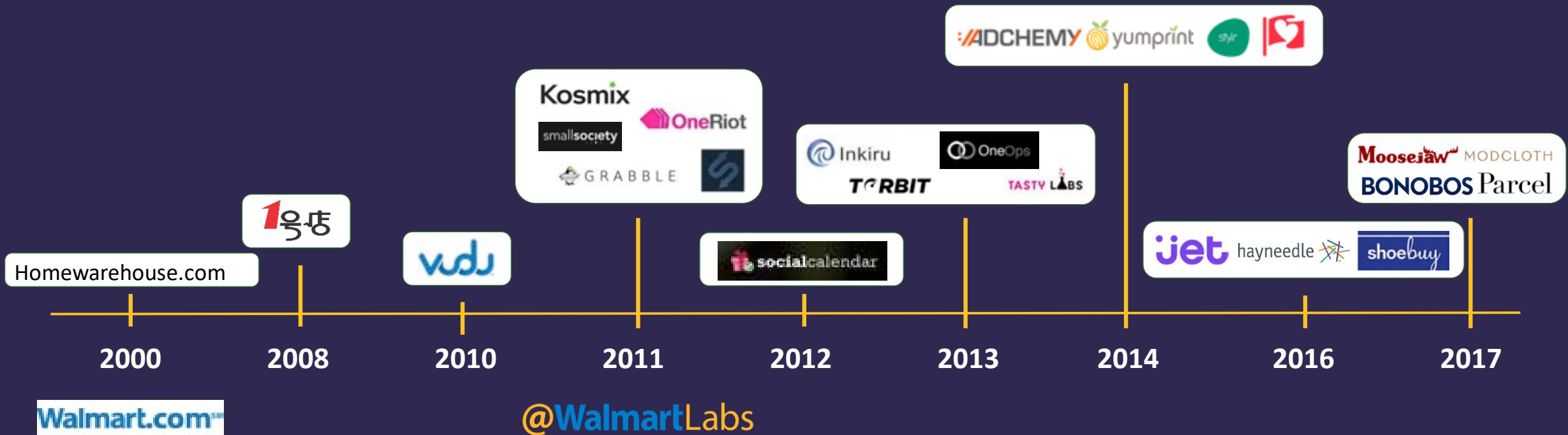


Avinash Gangadharan

Vice President of Customer Technology

**To innovate with intention,
for real change and impact.**

Our Journey





Dublin, Ireland



Bangalore, India



Portland, OR



Sunnyvale, CA



Carlsbad, CA



Bentonville, AR



Hoboken, NJ



Reston, VA



Customer

Deliver a delightful and seamless experience to our in-store, online, and mobile customers.

Merchant

Provide Technology Scalability, Availability & Enablement for Catalog, Search, SmartPricing, Competitive Intelligence & MDM Services.

Supply Chain

Enable customers to receive their orders when and where they want in an innovative and cost effective way.

Cloud

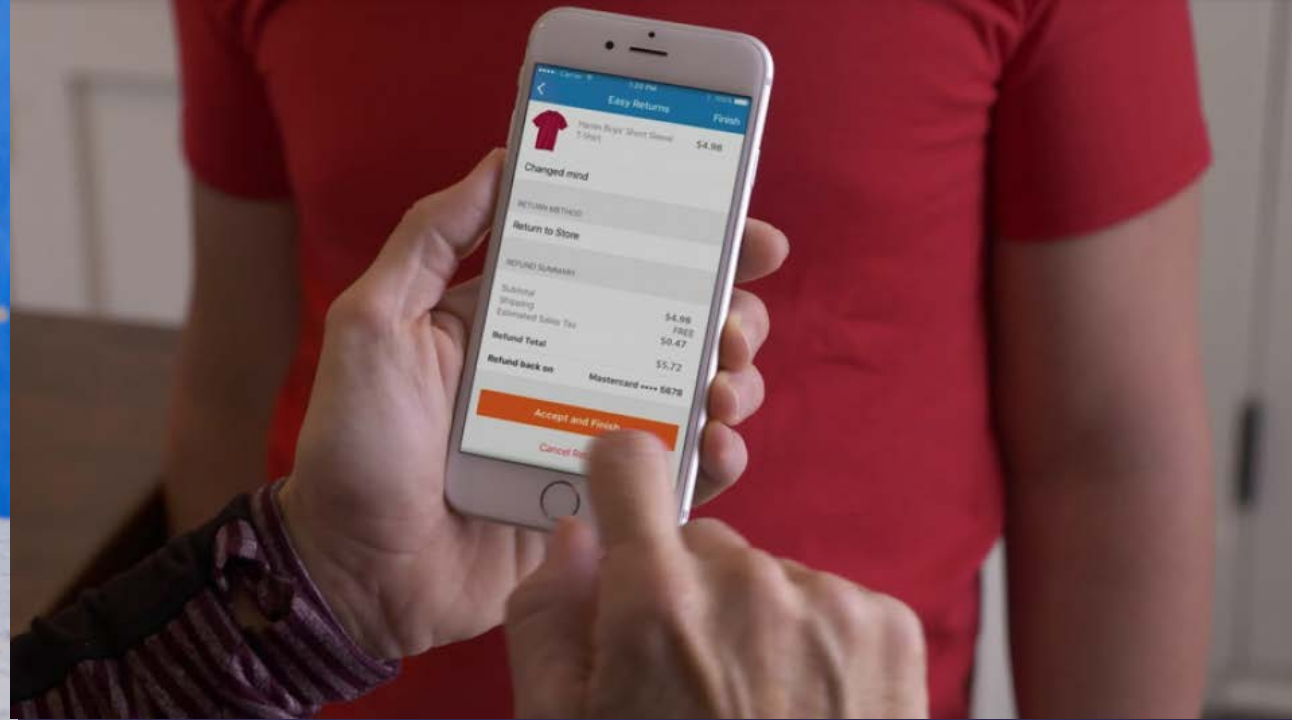
Data

Infrastructure

“”

No doubt we are in a transformational period of history. Our future is looking more digital.

Doug McMillon



TOMORROW IS ALREADY

HERE

NEARLY

14,000

PERSONAL SHOPPERS

ROUGHLY

13,000

SELF-CHECKOUT HOSTS



Innovating Last Mile





“We’re still people-led and even more tech-empowered. It will be our people that will lead us into the future.”

Doug McMillon,
President and CEO
Wal-Mart Stores, Inc.

